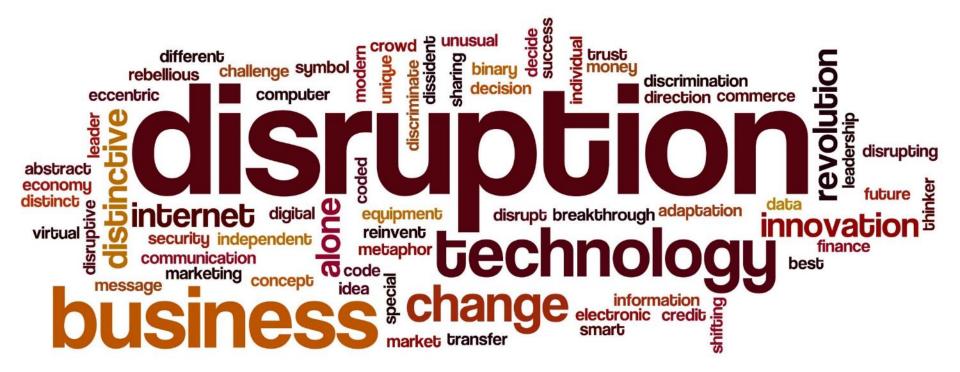
## The Disruptive Future: Strategies for Success in Today's Evolving Reality

Presented by: Tony Cañas, CPCU, MBA, ARM, Are, ASLI Client Advisor, Property and Casualty Author - Insuring Tomorrow: Engaging Millennials in the Insurance Industry

Insurance Talent





## **Market Realities**

#### **UNEMPLOYMENT RATE**

#### Overall

4.1%

#### Insurance

250

930 QA

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6

2.2%

Source: Bureau of Labor Statistics (BLS), February 2018

#### **EXPLOSIVE STAFFING PLANS**

#### Technology

#### **Analytics**

#### Underwriting

#### Claims

#### Sales/Marketing

Source: The Jacobson Group and Ward Group, Semi-Annual Insurance Labor Outlook Study, January 2018

#### AGING WORKFORCE

of industry workers are under the age of **35** vs. **35%** in the general economy.

74%

28%

increase in the number of insurance professionals aged 55 and older in the past 10 years.

169,000

professionals aged 65 and older are currently employed in insurance.

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Source: U.S. Bureau of Labor Statistics; McKinsey & Company



#### 25%

40%

of industry employees will be nearing retirement by **2018**. of demand for **managerial** and **technical** talent will be met by current staff.

#### 15%

of the industry's staffing needs will be met by risk and insurance **graduates**.

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Source: U.S. Bureau of Labor Statistics; PropertyCasualty 360

#### SHIFTING DIVERSITY

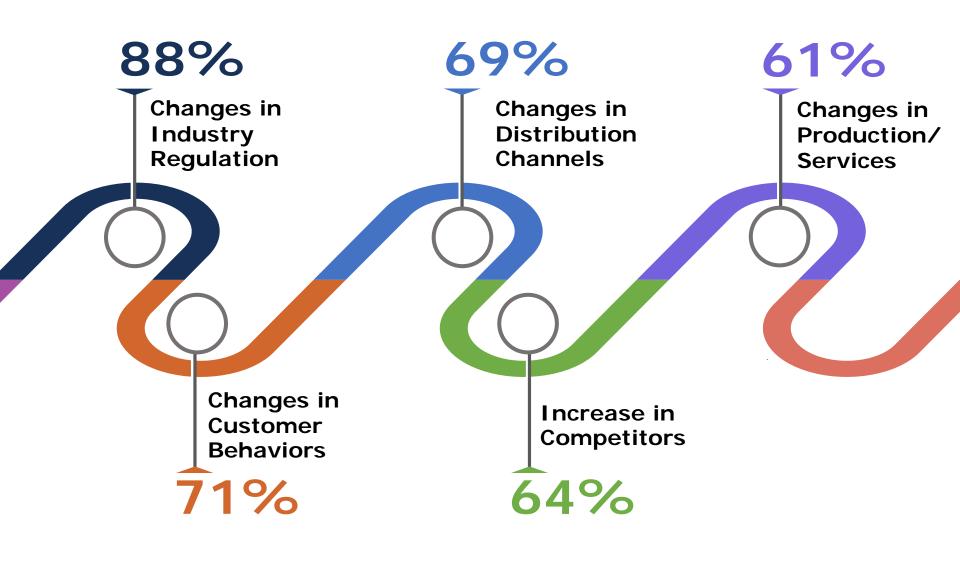
By **2043**, the U.S. will be a "majority minority" nation.

New immigrants will account for **83%** of the working-age population growth by **2050**.



## Disrupters and Their Impacts

#### **DRIVING DISRUPTION**



#### **DRIVING DISRUPTION**

#### Analytics

#### Artificial Intelligence



Drones Telematics Driverless Cars

Remote Monitoring

Telemedicine

#### INSURETECH

#### Global investments in InsureTech have increased 1900% since 2011.

## InsureTech is currently a **\$2.6 billion** sub-industry.

#### ARTIFICIAL INTELLIGENCE/AUTOMATION

86% of insurers believe "automation" will enable them to innovate and create new business processes.

#### **DIGITAL INSURANCE**

Nearly **80%** of insurers do not see themselves as digital leaders. The industry must digitally innovate:

- Leverage IoT.
- Offer digital alternatives.
- Use data analytics to increase customer engagement.



## Strategies to Handle Disrupters

O SNOW





Recruit a unique, fresh mix of talent. Tap into nontraditional spaces and look beyond the "standard." Consider **out-ofthe industry** professionals.

#### HIRING FOR INNOVATION

Focus on transferrable skills versus experience.

- ✓ Information technology
- ✓ Computational science
- ✓ Customer service

✓ Hospitality/Retail

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✓ Engineering

#### **REIMAGINING DIVERSITY**

**Diversity** and **inclusion** promotes **innovation**, **productivity** and **adaptability**.



of companies want to hire a **broader range** of talent.



of **diversityfocused** companies report increased performance.

#### **DEVELOPING THE NEXT GENERATION**

#### 91% of Millennial professionals aspire to be a leader.

#### $\checkmark$

Implement personalized development plans. Provide **"assignment based"** career trajectories. Offer 12- to 24month **rotational programs**.

#### **ENGAGING THE NEXT GENERATION**

Embrace the Generation Z "digital natives."

24% of companies have strategies to address the needs of the digital generation.

✓ Promote digital leadership.
✓ Develop a digital culture.
✓ Create innovation labs.
✓ Promote innovation teams.

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#### **INSURANCE CAREERS MOVEMENT**

The Insurance Careers Movement is an industry collaboration dedicated to inspiring young people to choose insurance as a career.



Join the grassroots movement at *insurancecareerstrifecta.org*.



#### **Questions?**

#### **Thank You!**

**Tony Cañas, CPCU, MBA, ARM, ARe, ASLI** *Client Advisor, Property and Casualty Author - Insuring Tomorrow: Engaging Millennials in the Insurance Industry* 

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